

Affirmative Action, Human Capital, and Market Design

John William Hatfield
McCombs School of Business
University of Texas

August 7, 2016

Affirmative Action and Fairness

Affirmative Action and Fairness

- Affirmative action in college admissions is one of the most divisive issues in the United States:
 - Multiple Supreme Court cases;
 - Multiple voter initiatives (e.g., Prop 209, Initiative 200, Proposal 2)
 - Multiple private lawsuits against Harvard and other institutions.

Affirmative Action and Fairness

- Affirmative action in college admissions is one of the most divisive issues in the United States:
 - Multiple Supreme Court cases;
 - Multiple voter initiatives (e.g., Prop 209, Initiative 200, Proposal 2)
 - Multiple private lawsuits against Harvard and other institutions.
- The debate has assumed a fixed pie: there are only so many slots at a given college or university, and so one group's gain must be another group's loss.

Affirmative Action and Human Capital

Affirmative Action and Human Capital

- Hickman shows that the pie is not necessarily fixed—

Affirmative Action and Human Capital

- Hickman shows that the pie is not necessarily fixed—
- Affirmative action can change the incentives for investing in human capital.

Affirmative Action and Human Capital

- Hickman shows that the pie is not necessarily fixed—
- Affirmative action can change the incentives for investing in human capital.
 - Affirmative action can ameliorate the discouragement effect for disadvantaged students.

Affirmative Action and Human Capital

- Hickman shows that the pie is not necessarily fixed—
- Affirmative action can change the incentives for investing in human capital.
 - Affirmative action can ameliorate the discouragement effect for disadvantaged students.
 - But it can exacerbate the discouragement effect for non-preferred students.

Affirmative Action and Human Capital

- Hickman shows that the pie is not necessarily fixed—
- Affirmative action can change the incentives for investing in human capital.
 - Affirmative action can ameliorate the discouragement effect for disadvantaged students.
 - But it can exacerbate the discouragement effect for non-preferred students.
- But this only further enflames the equity debate:
 - Now, affirmative action not only lowers opportunities for non-preferred students, but results in lower human capital investment for (most) non-preferred students.

Affirmative Action and Efficiency

Affirmative Action and Efficiency

- Caniglia & Porterfeld point out that affirmative action can be a matter of efficiency:

Affirmative Action and Efficiency

- Caniglia & Porterfeld point out that affirmative action can be a matter of efficiency:
 - Need-based aid was *more* effective at recruiting high-quality students than merit-based aid;

Affirmative Action and Efficiency

- Caniglia & Porterfeld point out that affirmative action can be a matter of efficiency:
 - Need-based aid was *more* effective at recruiting high-quality students than merit-based aid;
 - High-performing, low-income students seem to be under-recruited relative to their high-income peers—affirmative action here is really about finding the best students.

Affirmative Action and Efficiency

- Caniglia & Porterfeld point out that affirmative action can be a matter of efficiency:
 - Need-based aid was *more* effective at recruiting high-quality students than merit-based aid;
 - High-performing, low-income students seem to be under-recruited relative to their high-income peers—affirmative action here is really about finding the best students.
- Most importantly, *post*-graduate outcomes for Franklin & Marshall students have improved!

Affirmative Action and Efficiency

- Caniglia & Porterfeld point out that affirmative action can be a matter of efficiency:
 - Need-based aid was *more* effective at recruiting high-quality students than merit-based aid;
 - High-performing, low-income students seem to be under-recruited relative to their high-income peers—affirmative action here is really about finding the best students.
- Most importantly, *post*-graduate outcomes for Franklin & Marshall students have improved!
- Caniglia & Porterfeld argue that affirmative action can be seen as raising overall surplus.
 - Here, Franklin & Marshall's version of affirmative action was good for Franklin & Marshall—and overall social efficiency!

Affirmative Action and Investment

Affirmative Action and Investment

- If we see affirmative action as just shifting around a fixed number of seats. . .

Affirmative Action and Investment

- If we see affirmative action as just shifting around a fixed number of seats. . .
- . . . it will be impossible to find any sort of consensus.

Affirmative Action and Investment

- If we see affirmative action as just shifting around a fixed number of seats. . .
- . . . it will be impossible to find any sort of consensus.
- But these authors' work opens up a whole new set of questions about affirmative action policies affect pre-market investment and thus efficiency:

Affirmative Action and Investment

- If we see affirmative action as just shifting around a fixed number of seats. . .
- . . . it will be impossible to find any sort of consensus.
- But these authors' work opens up a whole new set of questions about affirmative action policies affect pre-market investment and thus efficiency:
 - How should we design college admissions to maximize human capital investments?

Affirmative Action and Investment

- If we see affirmative action as just shifting around a fixed number of seats. . .
- . . . it will be impossible to find any sort of consensus.
- But these authors' work opens up a whole new set of questions about affirmative action policies affect pre-market investment and thus efficiency:
 - How should we design college admissions to maximize human capital investments?
 - How do we improve information provision in these markets, particularly to and about the socioeconomically disadvantaged? And how will such information change human capital investments?

Affirmative Action and Investment

- If we see affirmative action as just shifting around a fixed number of seats. . .
- . . . it will be impossible to find any sort of consensus.
- But these authors' work opens up a whole new set of questions about affirmative action policies affect pre-market investment and thus efficiency:
 - How should we design college admissions to maximize human capital investments?
 - How do we improve information provision in these markets, particularly to and about the socioeconomically disadvantaged? And how will such information change human capital investments?
 - How does providing merit-based aid change incentives for human capital investments?

Ex Ante Investment and Market Design

Ex Ante Investment and Market Design

- Many of the papers presented here have emphasized the importance of market design on *pre*-market behavior:
 - The lack of markets, or badly designed markets, leading to poor investment choices in coffee production;
 - Better food allocation led to capital investment by food banks;
 - Better allocation of teachers could lead to investment in different skills.

Ex Ante Investment and Market Design

- Many of the papers presented here have emphasized the importance of market design on *pre*-market behavior:
 - The lack of markets, or badly designed markets, leading to poor investment choices in coffee production;
 - Better food allocation led to capital investment by food banks;
 - Better allocation of teachers could lead to investment in different skills.
- Hatfield, Kojima, and Narita (2016) analyze how different school choice mechanisms affect incentives for schools to invest.

Ex Ante Investment and Market Design

- Many of the papers presented here have emphasized the importance of market design on *pre*-market behavior:
 - The lack of markets, or badly designed markets, leading to poor investment choices in coffee production;
 - Better food allocation led to capital investment by food banks;
 - Better allocation of teachers could lead to investment in different skills.
- Hatfield, Kojima, and Narita (2016) analyze how different school choice mechanisms affect incentives for schools to invest.
- This idea that market design affects *ex ante* incentives for investment is also well understood in auction design (Bergemann and Välimäki, 2003; Arozamena and Cantillon, 2004; Hatfield, Kojima, and Kominers, 2016).

Human Capital Investment and Market Design

Human Capital Investment and Market Design

- If we want to understand and improve human capital investment. . .

Human Capital Investment and Market Design

- If we want to understand and improve human capital investment. . .
- . . . We need to explicitly consider how the design of markets affects incentives for such investment:

Human Capital Investment and Market Design

- If we want to understand and improve human capital investment. . .
- . . . We need to explicitly consider how the design of markets affects incentives for such investment:
 - Labor markets;

Human Capital Investment and Market Design

- If we want to understand and improve human capital investment. . .
- . . . We need to explicitly consider how the design of markets affects incentives for such investment:
 - Labor markets;
 - Goods markets;

Human Capital Investment and Market Design

- If we want to understand and improve human capital investment. . .
- . . . We need to explicitly consider how the design of markets affects incentives for such investment:
 - Labor markets;
 - Goods markets;
 - Housing markets;

Human Capital Investment and Market Design

- If we want to understand and improve human capital investment. . .
- . . . We need to explicitly consider how the design of markets affects incentives for such investment:
 - Labor markets;
 - Goods markets;
 - Housing markets;
 - Markets for teachers and schools—the very creators of human capital!